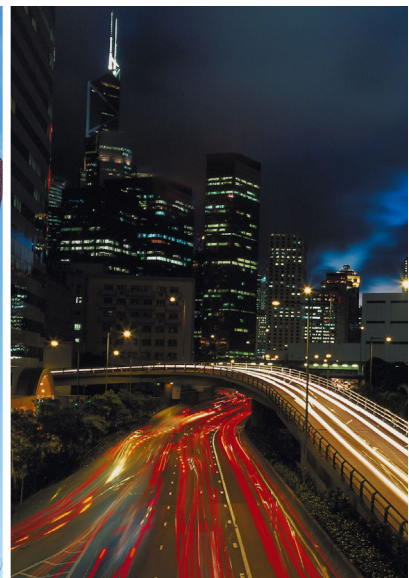


INTERNATIONAL
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Integrity, expertise and commitment anywhere in the world.

The world of business is just that—a global economy no longer restricted by geographical barriers. Now, more than ever, clients require their law firm's expertise to transcend borders and continents. Formed in 1990, the International Alliance of Law Firms ("the Alliance") is a global affiliation of select law firms, each of which strives to provide its clients with the best legal services.

Alliance membership allows member firms and their clients to grow and thrive in the new world economy.





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The Alliance's rapid growth is testimony to the many advantages of local representation in foreign jurisdiction. From the complexities of legislation passed in different countries to expansion into foreign markets, you, the client, have a resource who knows the legal lay of the land.

Our selective membership ensures integrity, expertise and commitment throughout the Alliance's network, providing members and clients with a powerful—and global—competitive advantage. Whether you are a member, a client, or are interested in joining the Alliance, explore the world of excellence that is the International Alliance of Law Firms.

We bring together the best in International Law.





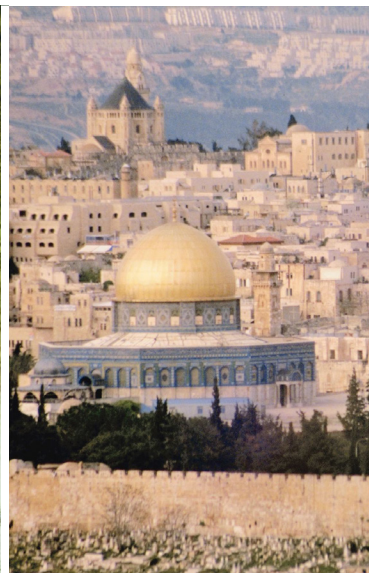
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Global standards of excellence.

The Alliance consists of independent law firms who can provide representation in many major geographical areas of the world. Our selection process ensures that clients of all member firms are served by practices similar to the one with which they do business in their country of residence; member firms must meet rigorous criteria.

All Alliance member firms have undergone a selection procedure, thus they are expected to provide:

- Professional excellence
- The highest standard of ethics
- Timeliness
- Service strength
- Practical solutions
- Knowledge of local business culture





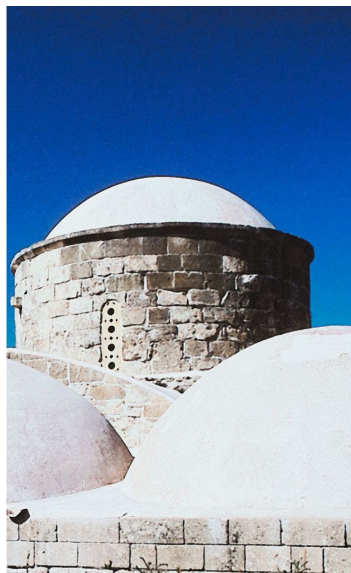
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The power of integration.

The problems facing businesses change continuously and vary greatly from country to country. Alliance members are committed to delivering an integrated solution to the most complex problems. A system of quick and efficient lines of communication enhances client service. Alliance meetings allow members to form strong, lasting partnerships based on a mutual goal—become a stronger global practitioner and client asset.

Member partners can assist with every facet of expansion into foreign markets:

- Commercial negotiations
- Choice of corporate structure/entity
- Dispute-related issues and litigation
- Locating suitable premises
- Hiring and firing local employees
- Examining tax-effective structures
- Sourcing grants and incentives
- Arranging meetings with local authorities and professionals





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Each member of the Alliance is an independent law firm and it, not the Alliance, is responsible for the work it carries out. The Alliance enables member firms—typically first-ranking, medium-sized practices—to remain independent and maintain a strong position in the marketplace.

Advantages and resources for clients of member firms include:

- All member firms can work in the English language.
- Access to a wealth of local knowledge in a wide range of jurisdictions.
- Real-time understanding of new legislation in different countries.
- A commitment to an integrated solution to even the most complex problems.





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Membership is selective.

Benefits for clients are immeasurable.

Clients and prospective clients of Alliance firms should know that membership is only open to law firms with a reputation for excellence in their local jurisdiction. Chosen firms are committed to the highest standards of professional, ethical and timely legal services and do not belong to a competing association or organization. The Alliance follows the general principle of having only one member firm in each jurisdiction.

The application and selection process to become a member of the Alliance is comprehensive. Prospective members complete a questionnaire reviewed by the Executive. Following a satisfactory review of the candidate's completed questionnaire, a representative of a member firm makes a personal due diligence visit to the candidate's office to meet with partners of the firm. Because personal contact is considered an important element of the selection procedure, representatives of the candidate firm attend at least one annual meeting of the Alliance as observers.



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Global Members

Argentina:	Segal Turner & Asociados, Buenos Aires	Mexico:	Cornejo Méndez González & Duarte, Mexico City D & A Morales y Asociados, Monterrey, NL
Australia:	Kemp Strang, Sydney, NSW Russell Kennedy, Melbourne, VIC Thynne & Macartney, Brisbane, QLD	Netherlands:	De Metz Advocaten, Amsterdam
Austria:	Gabler Gibel & Ortner, Vienna	New Zealand:	McVeagh Fleming, Auckland
Belgium:	Eurothemis, Brussels	Nigeria:	Adepetun, Caxton-Martins, Agbor & Segun, Lagos
Brazil:	GM Advogados, Recife Nilton Serson Advogados Associados, Sao Paulo Küster Machado Advogados Associados, Curitiba-Paraná	Philippines:	Belo Gozon Parel Asuncion & Lucila Law Offices, Manila
Bulgaria:	Kalaidjiev, Georgiev and Minchev, Sofia	Poland:	Izabella Żyglicka and Partners Attorneys at Law & Legal Counsels Limited Partnership, Katowice & Warsaw
Canada:	Bryan & Company, Calgary & Edmonton Kornfeld LLP, Vancouver, BC Phillips Friedman Kotler, Montreal, QC Torkin Manes LLP, Toronto, ON	Portugal:	Fernando Fraga e Associados, Sociedade de Advogados, Lisbon
Chile:	Ramírez Asociados, Santiago	Romania:	Buzescu Ca Attorneys at Law, Bucharest
China:	R&P China Lawyers, Shanghai	Russia:	Sameta Tax & Legal Consulting, Moscow
Cyprus:	Georgiades & Pelides, Nicosia	Singapore:	A. Ang, Seah & Hoe, Singapore
Czech Republic:	Holec Zuska & Partners, Prague	Spain:	Martí & Associats, Barcelona
Denmark:	Krasnik & Partners Solicitors, Copenhagen	Sweden:	Lindmark Welinder, Lund
Finland:	Nordic Law Attorneys-at-Law, Helsinki	Switzerland:	Blum&Grob Attorneys at Law Ltd, Zurich
France:	Normand & Associés, Paris	United Kingdom:	Jeffrey Green Russell, London
Germany:	Melchers Law Firm, Berlin, Frankfurt & Heidelberg	Uruguay:	Lapique & Santeugini Abogados, Montevideo
Greece:	Your Legal Partners, Athens	USA:	Berliner Cohen, San Jose, Merced & Modesto, CA Birch Horton Bittner & Cherot PC, Anchorage, AK & Washington, DC Evans & Dixon, LLC, St. Louis, Kansas City, Springfield & St. Charles, MO Moye White LLP, Denver, CO Much Shelist, P.C., Chicago, IL Musick, Peeler & Garrett LLP, Los Angeles, CA Obermayer Rebmann Maxwell & Hippel LLP, Philadelphia, PA Phillips Nizer LLP, New York, NY Rich May, Boston, MA Schwabe, Williamson & Wyatt, Portland, OR & Seattle, WA Schwartz Junell Greenberg & Oathout LLP, Houston, TX The Stewart Law Firm LLLP, Wilmington, DE Varnum LLP, Grand Rapids, MI Williams Parker Harrison Dietz & Getzen, Sarasota, FL
Hong Kong:	Boase Cohen & Collins	Venezuela:	Pérez Duin, Gutiérrez Rodríguez, Abogados, Caracas
Hungary:	Szabó Keleman & Partners, Budapest		
India:	Advaya Legal, Mumbai		
Ireland:	Kilroys Solicitors, Dublin		
Israel:	Shugol, Ketzeff, Kerner & Co., Ramat Gan		
Italy:	Lanza Cecon e Associati, Milan		
Japan:	Yabuki Law Offices, Tokyo		
Malaysia:	Raslan Loong, Kuala Lumpur		



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Member Firms

A. Ang, Seah & Hoe | Singapore, Singapore
Adepetun, Caxton-Martins, Agbor & Segun | Lagos, Nigeria
Advaya Legal | Mumbai, India
Belo Gozon Parel Asuncion & Lucila Law Offices | Manila, Philippines
Berliner Cohen | San Jose, Merced & Modesto, California, USA
Birch Horton Bittner & Cherot PC | Anchorage, AK & Washington, DC, USA
Blum&Grob Attorneys at Law Ltd | Zurich, Switzerland
Boase Cohen & Collins | Hong Kong
Bryan & Company | Calgary and Edmonton, Alberta, Canada
Buzescu Ca Attorneys at Law | Bucharest, Romania
Cornejo Méndez González & Duarte | Mexico City, Mexico
Krasnik & Partners Solicitors | Copenhagen, Denmark
D & A Morales y Asociados | Monterrey, Mexico
De Metz Advocaten | Amsterdam, Netherlands
Evans & Dixon, LLC | St. Louis, Kansas City, Springfield & St. Charles, MO, USA
Eurothemis | Brussels, Belgium
Fernando Fraga e Associados, Sociedade de Advogados | Lisbon, Portugal
Gabler Gibel & Ortner | Vienna, Austria
Georgiades & Pelides | Nicosia, Cyprus
GM Advogados | Recife, Brazil
Holec Zuska & Partners | Prague, Czech Republic
Izabella Żyglicka and Partners Attorneys at Law & Legal
Counsels Limited Partnership | Katowice & Warsaw, Poland
Jeffrey Green Russell | London, United Kingdom
Kalaidjiev, Georgiev and Minchev | Sofia, Bulgaria
Kemp Strang | Sydney, NSW, Australia
Kilroys Solicitors | Dublin, Ireland
Kornfeld LLP | Vancouver, BC, Canada
Küster Machado Advogados Associados | Curitiba-Paraná, Brazil
Lanza Cecon e Associati | Milan, Italy
Lapique & Santeugini Abogados | Montevideo, Uruguay
Lindmark Welinder | Lund, Sweden

Martí & Associats | Barcelona, Spain
McVeagh Fleming | Auckland, New Zealand
Melchers Law Firm | Berlin, Frankfurt & Heidelberg, Germany
Moye White LLP | Denver, CO, USA
Much Shelist, P.C. | Chicago, IL, USA
Musick, Peeler & Garrett LLP | Los Angeles, CA, USA
Nilton Serson Advogados Associados | Sao Paulo, Brazil
Nordic Law Attorneys-at-Law | Helsinki, Finland
Normand & Associés | Paris, France
Obermayer Rebmann Maxwell & Hippel LLP | Philadelphia, PA, USA
Pérez Duin, Gutiérrez Rodríguez, Abogados | Caracas, Venezuela
Phillips Friedman Kotler | Montreal, QC, Canada
Phillips Nizer LLP | New York, NY, USA
R&P China Lawyers | Shanghai, China
Ramírez Asociados | Santiago, Chile
Raslan Loong | Kuala Lumpur, Malaysia
Rich May | Boston, MA, USA
Russell Kennedy | Melbourne, VIC, Australia
Sameta Tax & Legal Consulting | Moscow, Russia
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Shugol, Ketzeľ, Kerner & Co. | Ramat Gan, Israel
Szabó Keleman & Partners | Budapest, Hungary
The Stewart Law Firm LLLP | Wilmington, DE, USA
Thynne & Macartney | Brisbane, QLD, Australia
Torkin Manes LLP | Toronto, ON, Canada
Varnum LLP | Grand Rapids, MI, USA
Williams Parker Harrison Dietz & Getzen | Sarasota, FL, USA
Yabuki Law Offices | Tokyo, Japan
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